



Stephen Goldsmith

Stephen Goldsmith, Dan Paul Professor of Government at Harvard University's Kennedy School of Government, is a nationally recognized expert on government management, reform and innovation. He is the author of several books, most recently, "Governing by Network: The New Face of the Public Sector," and his columns have frequently been published in such papers as the Wall Street Journal and New York Times. While serving two terms as Mayor of Indianapolis, he earned a national reputation for innovations in government as he reduced the city's bureaucracy, taxes, and counter-productive regulations, all while identifying more than \$400 million in savings, which he then reinvested in a transformation of downtown Indianapolis and its urban neighborhoods. Mr. Goldsmith was chief domestic policy advisor to President Bush in the 2000 campaign and then served as Special Advisor to President Bush on faith-based and not for-profit initiatives. He currently serves as Chairman of the Corporation for National and Community Service.

Academic and Teaching Experience

- Daniel Paul Professor of Government and Director, Innovations in American Government at Harvard University, Kennedy School of Government

Previous

- Fox Leader in the School of Arts and Sciences and the Law School, University of Pennsylvania
- Faculty member and Fellow in Criminal Justice & Management, Harvard University's Kennedy School of Government
- Adjunct Fellow, The Manhattan Institute
- Adjunct Professor, Columbia University
- Adjunct and Assistant Professor – Indiana University

Professional Experience

- Partner, Knowledge Universe
- Mayor, City of Indianapolis, 1992-1999
- Prosecutor Attorney, Marion County, 1979-90
- Chief Trial Deputy and Deputy Corporation Counsel, City of Indianapolis, 1976-78
- Attorney, Private Practice, 1972-78, 1991, 2000

Education

- University of Michigan, J.D. with honors, 1971
- Associate Editor, University of Michigan Law Review
- Wabash College, A.B. 1968, Honorary Doctor of Laws, 1993

National and Board Leadership

- Chairman, Corporation for National and Community Service
- Chair, Anacostia Waterfront Corporation
- Board Member, Fannie Mae Foundation
- Board Member, Homes for Working Families
- Board Member, America's Promise- The Alliance for Youth
- Board Member, Homes for Working Families
- Board Member, Finish Line Corporation

Previous

- Board Member, Council for Excellence in Government
- Member, Department of Defense's Defense Reform Group
- Board Member, National Campaign to Prevent Teen Pregnancy

- Honorary Co-Chairman, National Council for Public-Private Partnerships
- Board Member, Bureau of Justice Statistics; Peer Review Panels: National Institute of Justice, Office of Juvenile Justice
- Member, Attorney General's Commission on Missing & Exploited Children
- Member, Aspen Institute Domestic Strategy Group and Roundtable on Comprehensive Community Initiatives for Children and Family
- Board member, American Prosecutors Research Institute
- Vice Chairman: National Commission on Model State Drug Laws
- Commercial Activities Panel - GAO
- Chairman, Center for Civic Innovation, Manhattan Institute
- Member, White House Task Force on Disadvantaged Youth

Personal Awards

- Voices for National Service, Outstanding National Service Advocacy Award, 2006
- National Academy of Public Administration, Louis Brownlow Book Award for *Governing By Network*, 2005
- PriceWaterhouse Coopers, Outsourcing World Achievement Award, 2001
- Indianapolis Business Journal, Indianapolis' Most Influential Leader, 1999
- The Archdiocese of Indianapolis, Community Service Award, 1999
- Citizens for Decency Through Law, Distinguished Service Award, 1988
- Governing Magazine, Public Official of the Year, 1995
- National Council for Public-Private Partnerships, Distinguished Leadership Award, 1993
- Ford Foundation, Innovations in American Government, 1995
- Council for Urban Economic Development, President's Award, 1995
- Free Congress Foundation, Governance Award, 1995
- Citizens Against Government Waste, Taxpayers' Hero Award, 1992

What Others are Saying

- My long-time friend [Stephen Goldsmith] was on the leading edge of the compassionate conservative agenda, which has made an enormous difference in the lives of people, not only here in Indianapolis, but around the country. *President George W. Bush, March 24, 2006.*
 - Stephen Goldsmith stands in the first rank of city innovators as he leads Indianapolis a step beyond privatization while reducing patronage and delivering improved core services. *Insight Magazine*
 - Goldsmith is the intellectual point man on issues Bush really cares about, like charter schools and partnerships between government and faith-based charities to revitalize urban neighborhoods...Wiry and intense, he is a reform-minded conservative who believes that government still has a role, particularly if it paves the way for individual initiative. *Newsweek*
 - To understand what Texas Gov. George W. Bush will try to sell the American people in the 2000 campaign, it's helpful to talk with Indianapolis Mayor Steve Goldsmith. Goldsmith has signed on as one of Bush's top domestic policy advisors, and the mayor can fairly claim to have been a compassionate conservative before compassionate conservatism was cool. *The Washington Post*
 - Since coming to office, the former prosecutor has shaken up the bureaucracy, the unions and even some of his own Republican political backers by applying doctrine that competitive forces can bring economy and improved services to many phases of government. *The Washington Post*
 - Mayor Stephen Goldsmith, a Republican, has cut more than \$100 million from the municipal budget since taking office in 1992, largely by forcing city departments to bid for contracts against private businesses on more than 50 services, from filling potholes to cleaning fire engines. In the process, he has reduced the number of city employees by a quarter, won wage concessions and increased productivity. *The New York Times*
 - Goldsmith's record in Indianapolis is impressive...he has cut the budget every year, cut taxes four times, opened up over 80 city services to competitive bidding and reduced the city workforce (everybody but police officers and firefighters) by 40 percent. . .The lessons of Goldsmith's success offer a model of urban reform across the country. *The Weekly Standard*
 - Incidentally, all residents of American cities can take heart that Steve has been named domestic policy advisor to the Bush campaign. He was one of this country's best mayors and a truly creative and innovative leader. *Former Mayor of Philadelphia and Chairman, DNC, Ed Rendell*
 - "Under the leadership of Mayor Stephen Goldsmith, Indianapolis has fundamentally changed the way it addresses problems, provides services, and interacts with citizens. Mayor Goldsmith's ambitious and innovative reforms have helped revitalize the core of the city, cultivated neighborhood empowerment, fostered an environment that attracts businesses and growth, and significantly reduced costs of providing municipal services." *The Indy Story*, published by The Annie E. Casey Foundation
 - Stephen Goldsmith has earned a national reputation as an advocate of low taxes and limited government, but back home in Indianapolis he is known for something else: for making a reality of the rhetoric of neighborhood empowerment. *Governing Magazine*
 - Goldsmith...has won admirers across the world with his municipal version of reinventing government. *The Associated Press*
 - Why is Mayor Stephen Goldsmith liked by everyone except a handful of politicians? Because he's successfully proven that government can be run like a business – and his radical plans to reinvent the status quo are just beginning. *CEO Magazine*
 - Steve Goldsmith is an innovative, compassionate leader. As Mayor, he set an example that I consider a model for our nation. *Governor of Texas George W. Bush*
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Publications

Books

- Governing By Network: The New Shape of the Public Sector: Brooking Institute. 2004.
- Putting Faith In Neighborhoods: Making Cities Work Through Grassroots Citizenship: Hudson Institute. 2002.
- The Twenty-First Century City Resurrecting Urban America: Regnery 1997
- The Entrepreneurial City: A How-To Handbook for Urban Innovators. Editor, Manhattan Institute. 1999.

Chapters

- “National Service on a Community Scale,” The AmeriCorps Experiment and the Future of National Service (pages 87-96). Progressive Policy Institute, edited by Will Marshall and Marc Porter Magee.
- “Restructuring Labor-Management Relations to Improve Government Services”, Going Public: The Role of Labor-Management Relations in Delivering Quality Government Services (pages 107-123). Industrial Relations Research Association Series, edited by Jonathan Brock and David B. Lipsky.
- “Local Problem Solving: Empowerment as a Path to Job Satisfaction,” For The People: Can We Fix Public Service Visions of Governance in the 21st Century? (pages 152-168). Harvard University, Kennedy School of Government, edited by John D. Donahue and Joseph S. Nye.

Journals

- “The New (Networked) Government Marketplace,” (With William Eggers) Service Contractor. Spring 2005.
- “Rewiring Government,” (with William Eggers) Federal Computer Weekly. November 18, 2004.
- “Governing by Network: CIOs and the New Public Sector,” Public CIO November 2004.
- “Networked Government”, Government Executive. June 2003.
- “Rejoinder to Ideology and Inner City Redevelopment: Conservative Activism”, Journal of Urban Affairs. Volume 25, Number 1, 2003.
- “Partnering for Public Value: New Approaches in Public Employee Labor-Management Relations”, University of Pennsylvania Journal of Labor and Employment Law. Spring 2003.
- “The Coming Digital Polis”, City Journal. Summer 2000.
- “Can Business Really Do Business with Government”, Harvard Business Review. May-June, 1997.
- “Regulation and the Urban Marketplace”, Regulation The Cato Review of Business & Government. No. 4, 1994.
- “A Practitioner’s Approach to Selective Incapacitation”, Public Administration Review. Vol. 45, Special Issue, November 1985.

Columns, Essays

- Editor, “Management Insights,” Governing Magazine online publication, weekly from February 2006.
- “An Agenda of Compassion that Works,” Washington Times. 8 March 2006 (With John Bridgland).
- “New Approaches Taken... Positive Outcomes Earned,” Florida Connections, Fall 2005.
- “Government for Hire,” The New York Times. February 21, 2005.
- “This Works: Managing City Finances”, Civic Bulletin. Center for Civic Innovation, Manhattan Institute, Issue No. 31 March 2003.
- “The Compassion Factor”, Wall Street Journal. January 29, 2003.
- “Joining Helpful Hands”, The Washington Times. July 19, 2002.
- “It’s Morning for AmeriCorp: Volunteers Mobilize”, The Wall Street Journal. January 31, 2002.
- “Competing for Better Government”, The New York Times. December 7, 2001.
- “A Little Help From Above”, The Wall Street Journal. January 30, 2001.
- “Innovation in Government”, Leading for Innovation. The Drucker Foundation. 2001.
- “What Compassionate Conservatism Is—and Is Not”, Hoover Digest Research and Opinion on Public Policy. No. 4, 2000.
- Columnist, Indianapolis Star. 2000.
- “How to Build a Better School System”, The Washington Times. June 3, 1998.
- “The City and Civil Society”, Essays On Civil Society. The Civil Society Project. June 1997.

- “Liberating People for Self-Government”, The Heritage Foundation. 1996.
 - “Revamping Welfare, Rebuilding Lives”, The New York Times. August 4, 1996.
 - “A New Plan for Urban Renewal”, The Washington Times. June 21, 1996.
 - “Designing a Smooth Privatization”, The Wall Street Journal. June 3, 1996.
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- “Preparing Our Cities for the Next Century”, Commonwealth. Commonwealth Club of California. Vol. 90, No. 7, February 12, 1996.
 - “Giving a Public Airport a Private Spin”, Newsday. August 25, 1995.
 - “We Can Save America’s Cities—and Here’s How”, The Washington Times. November 18, 1994.
 - “End the Welfare Delivery Monopoly”, The Wall Street Journal. August 23, 1994.
 - “Beyond the Contract: Setting Priorities”, The Wall Street Journal. December 15, 1994.
 - “Crime Control, City by City”, The New York Times. December 19, 1992.
 - “When Cities Turn to Privatization”, The Wall Street Journal. December 3, 1992.
 - “Moving Municipal Services Into the Marketplace”, Carnegie Council Privatization Project. November 12, 1992.
 - “Bureaucracy Shackles the Urban Poor”, The Wall Street Journal, June 10, 1992.
 - Editor, Prosecutors Perspective. American Prosecutors Research Institute.
 - Columnist, The Law Enforcement News. 1989 -1990.
 - “Information as Prevention”, School Safety. Spring 1989.
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